EMPOWERMENT PLAN

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10 YEARS OF IMPACT

Annual Report April 2022-March 2023



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OUR MISSION:

To employ and empower unhoused individuals to break the generational cycle of homelessness by producing a sleeping bag coat for those in need

OUR VISION:

A world in which people impacted by homelessness have the tools and resources to be the architects of their own future

- 1. People come first
- 2. Everyone's voice has value
- 3. Strive to make the greatest impact
- 4. Success looks different for everyone
- 5. Our work is hard, and we have fun doing it



BOARD OF DIRECTORS



Toya Allen Ford Motor Co. Program Graduate



Sheilah Clay, Vice Chair Community Leader



Tiffany Ford, Treasurer University of Michigan Credit Union



Robyn Glaser, Secretary The Kraft Group



Steve Hamp, Chairman Michigan Education Excellence Foundation (MEEF)

* No longer serving as an active Board Member













Chad Kilpatrick Spreetail

Tim Melton Jones Day



Peter Remington The Remington Group



Veronika Scott, President Empowerment Plan

Alexis Wiley* Moment Strategies



Lori Wingerter General Motors

A MESSAGE FROM OUR BOARD CHAIR

The year 2022 was a milestone for Empowerment Plan. We completed our 10th year fighting homelessness; hiring and training unhoused individuals and their families for a better future; and providing nearly 9,000 sleeping bag coats to homeless citizens all across the world. But in addition to continuing our vitally important work with our target population, we also spent much of 2022 planning our next 10 years of activity in this space. The entire team at EP worked diligently crafting a 3-year strategic plan that will allow the organization to scale to meet the growing demand for the jobs we create and the coats we make, while also laying the groundwork for future growth and model replication. This process was a true full-team effort and included months of exploration, research and data collection, numerous conversations with thought leaders and partners, all of which culminated with findings reports generated by each department. Veronika was the orchestra director, but everyone played their necessary and unique symphonic part.

Once consolidated, the strategic plan identified four goals that will define the outlines of our future direction:

- 1. Invest in talent by hiring additional program leadership and development support staff;
- 2. Unlock the capital needed to scale by becoming less dependent on traditional philanthropy;
- 3. Grow to maximum capacity in Detroit;
- 4. Package up the model to pilot another location within Michigan.

These are challenging but realistic goals that will drive our work in 2023 and beyond.

In addition to future planning, our 10 year anniversary was defined by some key metrics. In 2022, we launched Project 10: a nation-wide day of impact marked by the distribution of 1,000 coats across 10 cities on World Homeless Day. We served 57 individuals at our Kercheval manufacturing center. We offered 15 different programs geared at helping participants achieve stability.

The board and staff, plus many dedicated community partners and donors, helped make 2022 a meaningful and impactful year. We all know homeless is a systemic and urgent problem. The team at Empowerment Plan knows this and intends to lean in even harder in 2023 to do our part to create an opportunistic future for challenged individuals, one person at a time. And after 10 years refining our approach, we know we have a model that definitively works and saves lives.

Thank you all for your support and stay tuned for our exciting future!!



-- Steve Hamp, Board Chair

FROM OUR FOUNDER

I am thrilled to be sharing an update on the progress of Empowerment Plan! Last year was filled with incredible highs and tough obstacles that I am so proud of the team for tackling with strength, passion, and dedication. Our commitment to community engagement has fostered strong partnerships and collaboration across the city of Detroit and beyond.

Over the past year, we continued to experience high demand for our EMPWR coats, with a consistent wait list of thousands of units. We saw a dramatic reduction in shelter occupancy numbers, which meant far fewer people could find available beds, leading to higher numbers of people being displaced staying in their cars, doubling up with others, and rough sleeping. Fewer people in shelters meant more people in need of coats and more people in need of employment opportunities to help break out of the vicious cycle of homelessness.

We used these challenges to fuel our creativity in solving how we can sustainably grow our impact. As a team, we spent months surveying and interviewing coat sponsors and recipients, program graduates, current team members, organizations we admire from across the country, community members, funders and partners. We dove deep into existing research on workforce development, poverty alleviation, homelessness support, barriers to employment, and more. Spending months entrenched in this phase allowed us to better understand ways for us to scale, and the things we should and should not be focussing on over the next few years.

I am so grateful we had the opportunity to learn from our community when building our strategic plan, which provides a clear roadmap for achieving our mission and outlines key objectives and strategies to drive our growth. We are excited about the opportunities that lie ahead. I cannot wait to share it with you!

We are filled with optimism and excitement for the future of Empowerment Plan. With our strong strategic plan and the collective efforts of our community, we are confident that we will make an even greater impact in the years to come. Together, we can build a world in which people impacted by homelessness have the tools and resources to be the architects of their own future.

Thank you for being an essential part of our journey!





With gratitude,

OUR STRATEGIC PLANNING PROCESS

Our team spent a majority of the last year crafting a new 3-year strategic plan, which will kick off in the summer of 2023. This new plan will help us lay the groundwork for further scale, heightened impact, and replication of our model.

Over the course of several months, we engaged in more than 55 conversations with thought leaders, partners, donors, coat sponsors, and other constituents to gain a deeper understanding of other models, what works well and what doesn't, and how we can scale in a meaningful way that addresses true systems change.

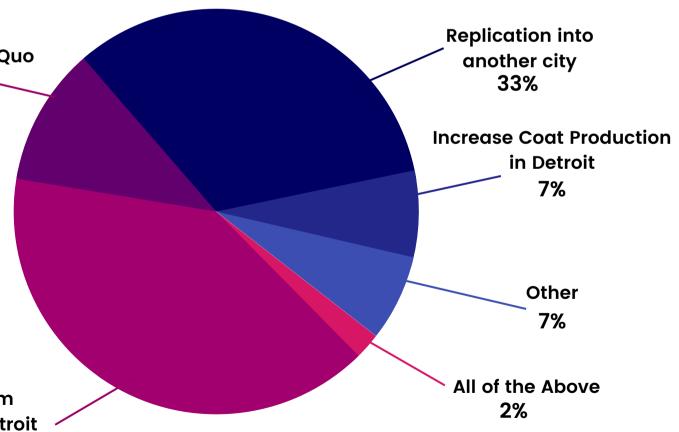
If you are interested in reading our strategic plan, let us know and we can email you a copy! Surveys were sent to 309 individuals and 145 responses were received for an overall response rate of 47%

In the next 3 years, what would you most like to see next from Empowerment Plan??

Stability & Status Quo 11%

Create Maximum Employment in Detroit 40%

WHAT OTHERS ARE SAYING

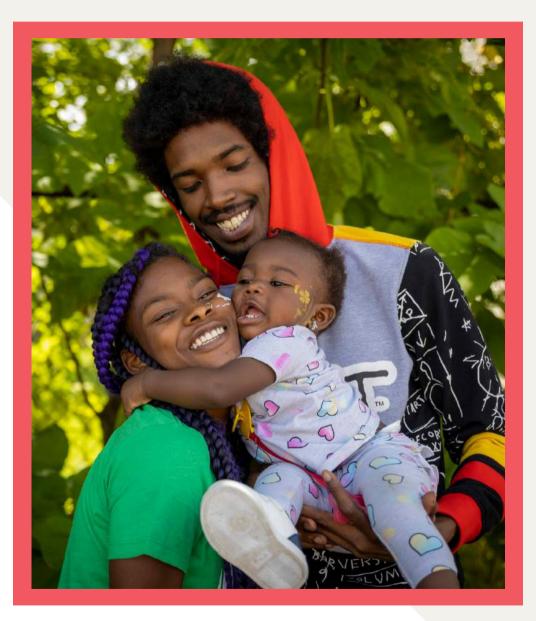


STABILITY: HOW WE DEFINE SUCCESS

For us, helping those we serve achieve stability is how we measure long-term programmatic success.

As a result of the conversations and learnings from our strategic planning process, we define stability as having full-time employment, consistent housing, reliable transportation, dependable childcare, food security, basic financial management skills, and being on a journey of mental and physical well-being.

While we do not feel two years is enough time for someone to achieve self-sufficiency, we believe it is enough time for someone to achieve and maintain stability and our goal is to help those we serve feel confident in doing so!



A DECADE OF IMPACT

2022 marked 10 years of impact for Empowerment Plan! Take a look at what we accomplished in our first decade.



120 INDIVIDUALS

EXITED HOMELESSNESS THROUGH EMPLOYMENT



360 CHILDREN

IMPACTED THROUGH OUR GENERATIONAL FOCUS



50 STATES & 21 COUNTRIES LOCATIONS WHERE COATS WERE DISTRIBUTED



75,000 COATS PRODUCED BY OUR TEAM IN DETROIT



166,400 HOURS OF PAID PROGRAMMING TIME



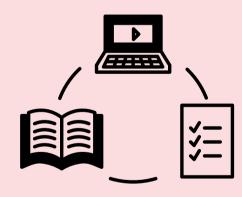








57 Individuals Served



15 Programs Offered

A YEAR IN REVIEW



10 Program Graduates



PROGRAM PARTICIPANT: SHANIECE THREAT

Shaniece is one of our newer faces at Empowerment Plan, but once you meet her, you won't forget her! Shaniece joined the team in September and has come in smiling every day since. She constantly reminds us that even though we may come from different backgrounds with different stories, we are all alike in some way.

While she absolutely loves making the coats, what is most important to Shaniece is helping people and spreading joy and kindness. Since working here, Shaniece has moved into her own place and purchased a car! Having secure housing and transportation brings stability, safety, and comfort to her and her young daughter.

Shaniece is working towards her GED and upon completion she wants to pursue medical billing and coding. We know she will achieve this goal and so much more and can't wait to see all she accomplishes in the years to come. Thank you for being such a bright light and positive outlet for our team!



"There's always tomorrow and even if you're having a bad day – which most of the time it's just bad moments – just take a step back to think and notice you have tomorrow to try again and to do better than what you did before. And that's my goal too...and to always keep my head held high."

OUR PAID-TO-LEARN SUPPORTIVE EMPLOYMENT MODEL

Our innovative approach pairs full-time employment with a wide range of supportive services, addressing everything from housing and childcare to transportation, education and more. During a typical 40-hour workweek, approximately 60% of the paid time is dedicated to coat production and the remaining 40% is dedicated to program time. With our community of partners we have created an ecosystem of support that helps people achieve financial stability and independence for their whole family. We currently offer 15 different programs, 12 of which are run by 7 different community organizations and 3 of which are managed internally.

On-site programming includes:





PARTNER SPOTLIGHT: E3

E3 is a female-founded and minority-owned therapy practice focused on empowering clients through comprehensive therapy, specializing in dysfunctional communication patterns, victims of trauma, substance abuse, depression, grief, stress, domestic violence, and sexual abuse. Empowerment Plan established a relationship with E3 in 2020 and have since scaled the partnership to include individual, group, and family therapy.

Therapists come onsite to Empowerment Plan twice a week to deliver services and meet with program participants. Especially since COVID, the need for mental health services is more prevalent than other and we are proud to be able to offer this benefit to those we serve at no additional cost.

> "In my first session, the therapist asked me questions no one had ever asked me before. I was talking openly and told her things I never told anyone. She made me feel extremely comfortable and that is a true person that cares...I appreciate her and recommend her highly"



Sarah Pilson, one of E3's therapists, at Empowerment Plan preparing to meet with clients

-Claudia, Program Participant

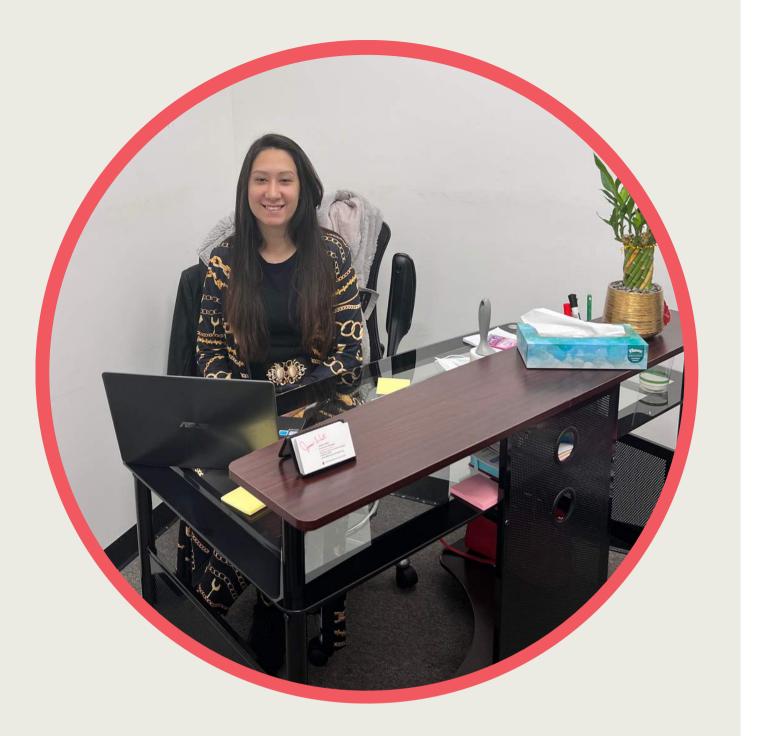


PROGRAM GRADUATE: BENJAMIN WILSON

After working with Empowerment Plan for six months, Benjamin was stably housed, had his own car, and was ready to move on to something bigger. In September he graduated from the program and now works as for a demolition construction company making \$28.00 an hour!

While Benjamin was a pro on the sewing machines, he was also our resident photographer and videographer and used his social media following and digital skills to help elevate Empowerment Plan within the community. He has his own production company on the side and hopes to use these skills to continue telling stories for other organizations like Empowerment Plan.

We are so proud of Benjamin and are always keeping an eye on his social media to see which video goes viral next!



"Owning my own home means a lot to my family because there was a time where we didn't have a place to sleep. To have a home that I own means that my children and their children will never have to experience that again. My home can now be passed down for generations to come."

PRODUCTION MANAGER: JESSICA WEST

Jessica started at Empowerment Plan in 2015. Throughout her tenure she has stayed focused, worked incredibly hard, and served as a role model and leader for the entire team, working her way up from seamstress to supervisor. Last fall she was promoted to Production Manager overseeing the entire manufacturing floor!

Not only is Jessica a huge asset to our team, she is also an amazing mother to her six children. Her dedication to her family is unparalleled and reminds us each day how to lead with patience, grace, and empathy. Last year Jessica purchased her first home and is proud to leave a legacy behind for her kids.

We are beyond lucky to have Jessica on the team and cannot wait to see what the future brings her way. Please take a moment to <u>watch this video</u> as her story is one worth sharing.



A coat handout led by Sidewalk Samaritan in NYC

2022 COAT RECAP 8,272 Coats Distributed Worldwide



IMPACTED ORGANIZATIONS

Through partnerships with hundreds of outreach organizations around the globe, we are able to spread the warmth and empower communities near and far. Listed below are a handful of organizations impacted this year.

4 Others Inc Amherst Survival Blue Wagon Ministry **Detroit VA Hospital** Lost N Found Youth New Beginnings Counseling Center **River Fund** Serve Your City DC We See You San Diego



Continents

Advent House Ministries Ann Arbor V.A. Hospital Chicago Coalition Haven of Rest Mercy Care Atlanta **Pine Street Inn** Rutgers Village for Vet Woods Mullen Women's Shelter

Empowerment Plan's Chief Development Officer, Erika George, visited Drew Moser, Executive Director of the Lucky Duck Foundation in San Diego for Project 10

PROJECT 10 1,000 coats. 1,000 lives impacted.

Project 10 was a nation-wide day of impact in support of World Homelessness Day and in honor of Empowerment Plan's 10th Anniversary. Together with 10 cities across the country, we distributed 1,000 EMPWR Coats on October 10th. Members of the Empowerment Plan team met with leaders, activists and volunteers making an effort to support their unhoused community members and permanently end the generational cycle of poverty and homelessness.

CITIES IMPACTED

Detroit Chicago Muskegon Boston Los Angeles San Diego Atlanta New York Spokane Queens

SPONSORSHIP PARTNERS

Lucky Duck Foundation DTE Foundation Brothers Trust Diane von Furstenberg Hello For Good & Empire Health Foundation New England Patriots Detroit Pistons Lineage Foundation for Good

PARTNER SPOTLIGHT: DWIHN

Detroit Wayne Integrated Health Network (DWIHN) is one of Empowerment Plan's longest-standing coat sponsors and distribution partners. They sponsored their first coats back in December 2014 and since then have continued to place annual orders for coats, distributing them throughout Metro Detroit and impacting thousands of our unsheltered neighbors here at home.

This past year, DWIHN ordered 1,275 EMPWR Coats that were distributed throughout the fall and winter. Part of their order was paired with the National Overdose Awareness Day community outreach initiative. In addition to providing 14 local organizations with EMPWR Coats, they handed out NARCAN Kits and Fentanyl test strips to combat the substance abuse crisis.

We are so grateful for DWIHN's ongoing partnership and look forward to continuing to impact the Detroit community together!



DWIHN team members on site at Empowerment Plan picking up EMPWR coats for the community

EMPWR COAT TESTIMONIALS

"Our guests are so incredibly grateful for the coats. This was the toughest winter those who live on the streets have faced in a long time. We were so grateful to be able to give a jacket of such high quality, that would keep people warm as they faced the elements of winter like many had never experienced before."

- Laura Chez, We See You San Diego

"During the colder months, Empowerment Jackets are the most useful item we can distribute as they fill two critical needs in one easily transported garment: a warm, resilient coat and a warm, durable sleeping/sitting bag. The looks on people's faces when they receive such a beautifully designed and useful garment is priceless."

- Emily Borghard, Sidewalk Samaritan





Photo taken at a coat handout at TACO San Diego in partnership with the Lucky **Duck Foundation**

BROOKLINE CARES

In early 2021, a group of 11 high school sophomores launched Brookline Cares: a philanthropic volunteer effort to raise funds for goods and resources to support the unhoused in Boston. They partnered with Empowerment Plan to raise funds for EMPWR Coats to distribute to individuals and organizations across Boston.

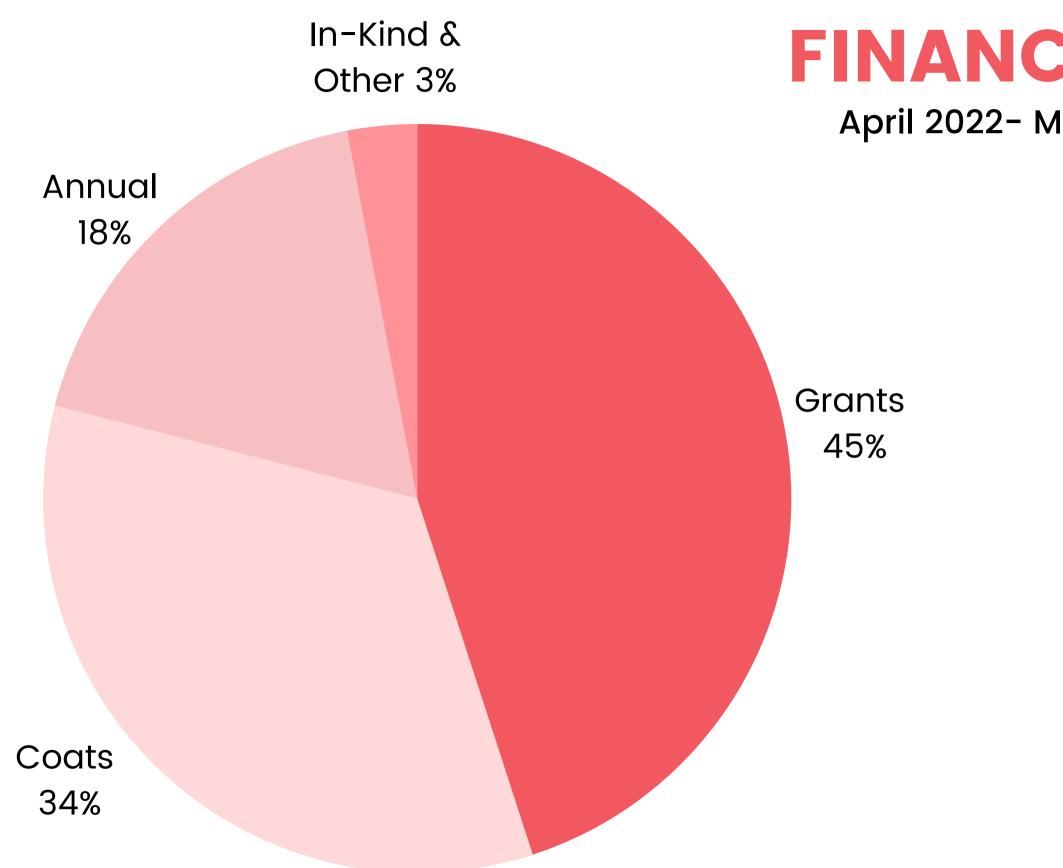
This March, the students, now high school seniors, decided to launch another fundraiser to support their community. In just a few short weeks, and with the help of the Tony Robbins Foundation Match Campaign, they were able to raise close to \$14,000 and distribute almost 100 coats to those in need in their community.

"It warmed my heart to see an EMPWR coat in the hands of a man dealing with homelessness while walking around Boston last week," said Elliot Arnold, a Senior at Brookline High School and member of Brookline Cares. It is through local leaders - no matter the age - that help us make the biggest impact across communities near and far.





Students and members of **Brookline Cares**



*Unaudited 22-23 Financials

FINANCIAL HIGHLIGHTS April 2022- March 2023 Contributions by Source*

CONTRIBUTIONS \$3,402,247

EXPENSES \$3,351,360

NET INCOME \$50,887

OUR SUPPORTERS. Thank you to the following individuals, organizations and partners who contributed to our mission through sponsorship, grants, and donated services.

Altec/Styslinger Foundation Albert Ford Anonymous Donor Apple **Applebaum Family Philanthopy** Attleboro Area Interfaith Collaborative Barbara St. John Blake's Hard Cider Brasscraft Manufacturing Carol Hermann Carol Hoyt City of Jackson **Collective Solutions Giving Group Detroit Pistons Detroit Street Medicine** Detroit Wayne Integrated Health Network **Diane Monico** Diller-von Furstenberg Family Foundation Domino's Pizza DTE Energy Foundation Emily & Henry Ford III **Empire Health Foundation** First United Methodist Church Holland Floyd, Inc

Foroulis Private Foundation Franklin Philanthopic Foundation **General Motors** Gina & Douglas Leppink Harmon Family Giving Fund Hello for Good Henry Ford II Fund on behalf of Cynthia & Edsel B. Ford II Jeffrey Farber Family Foundation John & Lacy Williams Family Fund Jones Day Knights of Columbus Flint **Kresge Foundation KT** Foundation Lineage Logistics LPR International Lucky Duck Foundation Mailchimp Match Square Matilda R Wilson Fund **McGregor Fund** Melton Family Charitable Fund **MiraMed Global Services**

Molinello Family Foundation Moore Family Charitable Fund New England Patriots Foundation Pam Dawber Peabody & Plum Fund Peter Remington & Peg Daitch Phillip Wm. Fisher Fund **PNC** Foundation Public Affairs Associates Rhonda Lee Meister Living Trust **Rutgers University** Samuel Ulmer Steve & Sheila Hamp Sub Zero Mission **Tarsadia Foundation** The Brother's Trust The Cole Foundation **Tony Robbins Foundation** United Way of Southeast Michigan University of Michigan Credit Union Vera & Joseph Dresner Foundation W.K. Kellogg Foundation Walters' Family Foundation Young Woman's Home Association Zatkoff Family Legacy Fund



"I'm looking forward to getting my life on the right track. I have four kids and they keep me motivated and help me strive to be a better me for them. Never give up because your day to shine is coming soon."

-- Tiera, Program Participant since January 2023





Hire 27 individuals into the program



Onboard a new **Program Director**

WHAT'S NEXT Next year, we will...



Graduate 22 team members





Produce and distribute 11,000 coats

COMING SOON...

There is so much happening this year that you won't want to miss! Keep an eye out on our website and social media for:

- more details about our strategic plan
- announcements about our first annual event since 2019
- information about how you can join our third annual Trunk-or-Treat
- impact stories about the coats we make and the jobs we create



info@empowermentplan.org www.empowermentplan.org

EMPOWERMENT PLAN

JOIN US IN BREAKING THE CYCLE

Your support amplifies our efforts to continue building equitable opportunities for families in need through the jobs we create and the coats we make.

To make a donation or to learn more, click <u>here.</u>



THANK YOU!

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